

LGA - THREE YEAR FINANCIAL PROJECTION

	2011/12 budget	2011/12 projected	2012/13	2013/14	2014/15	Assumptions
Member Subscriptions	11.6	11.6	10.6	10.5	10.5	20% reduction over 3 years from the 2010/11 baseline of £13.1M Provision of £250k made for councils coming out of membership - 12 currently on notice
Discount	-0.8	-0.8	-0.8	-0.8	-0.8	
Net Subs	10.8	10.8	9.8	9.7	9.7	
RSG	28.4	28.4	25.7	24.0	24.0	Contributions to other organisations reduce in line with RSG
Welsh RSG	0.5	0.4	0.3	0.3	0.3	
Ring-fenced funding	26.0	23.0	15.7	8.5	8.5	Value of ring-fenced programmes is expected to reduce
Income from direct services	4.0	3.4	2.2	2.2	2.2	Income from conferences and events and leadership programmes
Rental income	0.4	0.4	1.1	1.1	1.1	Layden House rented out from 2012/13 and full rent charged
Other income	0.1	0.2	0.7	0.3	0.3	Includes bank interest
Surplus arising from liquidation of ADC		0.5				
Geoplace dividend			0.2	1.2	1.5	Dividend from investment in GeoPlace Joint Venture with Ordnance Survey
Total Income	70.2	67.1	55.6	47.3	47.6	
Core Employee Costs	16.6	15.3	15.8	16.1	16.4	Based on current staffing structure - assumes 4% vacancy factor
Non-pay costs	12.6	10.5	9.8	9.6	9.6	Non-pay operational budget maintained at around £10m
Ring-fenced funding	24.7	21.5	14.2	7.0	7.0	Assumes £1.5m p.a. contribution to overheads each year
Liberata (net cost)	7.0	6.8	6.8	5.6	5.6	Assumes price reduction following contract re-negotiation
Other overheads	1.9	1.6	1.6	1.6	1.6	
Property Costs	2.8	2.8	2.8	2.8	2.8	
Pensions - past employees	0.9	0.9	0.9	0.9	0.9	
Pension Deficits Reduction Payments	3.7	3.7	3.7	3.7	3.7	
Transition Costs		2.6	0.0	0.0	0.0	
Total Costs	70.2	65.7	55.6	47.3	47.6	
Operating Surplus/(Deficit)	0.0	1.4	0.0	0.0	0.0	